

MARICOPA COUNTY HUMAN SERVICES DEPARTMENT

Maricopa County HOME Consortium CAPER

FY 2013-2014

PREPARED BY KIMLYN CONSULTING L.L.C.

Executive Summary

Introduction

This Consolidated Annual Performance and Evaluation Report ("CAPER") covering the period from July 1, 2013 to June 30, 2014, represents the fourth year of the five-year Maricopa HOME Consortium 2010-2014 Consolidated Plan ("Consolidated Plan"). The Fourth Year CAPER summarizes activities undertaken by the Maricopa HOME Consortium communities to meet strategic objectives in support of the Consortium's affordable housing goals, identified in the Consolidated Plan and Annual Action Plan. Furthermore, this CAPER provides the summary of resources of HOME Investment Partnerships Program ("HOME") and partial Community Development Block Grant (CDBG) distribution of funds for housing activities, and provides an assessment of activities carried out by Consortium members during FY2013-2014 ("the program year"). It should be noted that the HOME Consortium members also allocate a portion of their CDBG entitlement funds to housing related activities which are report herein as reference, but refer to the individual member CAPERs for comprehensive results on CDBG funded activities.

Throughout this CAPER, each member of the Consortium provided information which discusses specific details relative to their accomplishments. Maricopa County Human Service Department (MCHSD or HSD) as the Lead Agency collected information provided in the CAPER to allow the public to review a summary report on the Consortium's accomplishments.

Available for Public Comment September 8, 2014 (15 day comment period)

Submitted on September 30, 2014 to:

U.S. Department of Housing and Urban Development

Community Planning & Development Representative

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Submitted by:

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Lead Agency

The Maricopa HOME Consortium (the "Consortium") is a legal entity created through an intergovernmental agreement to receive and distribute HOME funds from the U.S. Department of Housing and Urban Development ("HUD") on behalf of all its members. The HOME Consortium service area for the HOME funds includes the Maricopa Urban County, and the cities of Avondale, Chandler, Glendale, Peoria, Scottsdale, Surprise, Tempe, and the Town of Gilbert. Maricopa County is the lead agency for the HOME Consortium. The Maricopa Community Development Division ("HSD"), Human Services Department, administers the Consortium's HOME funds by fair sharing the funds to its Consortium members. The Consortium members receive their pro rata share of HUD's allocation HOME funds for FY2013-2014.

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

91.520(a)

This is a summary of Maricopa HOME Consortium performance in meeting its housing development goals, strategies and objectives during FY13/14. This CAPER reports on housing activity accomplishments during FY13/14 for the HOME Consortium. Focusing on furthering the housing five year strategic objectives; the Maricopa HOME Consortium had successful results in pursuing these objectives.

Consortium accomplishments, by activity, that benefit low and moderate-income persons are as follows:

- ✓ Housing rehabilitation: 136 units
- ✓ Homebuyer assistance: 31 persons
- ✓ Acquisition and development for owner occupied housing: 15 units
- ✓ Emergency home repair assistance: 381 units
- ✓ Acquisition/rehabilitation rental housing: 2 units
- ✓ Acquisition/development rental housing: 8 units
- ✓ Preserve existing public housing and housing choice vouchers/Tenant-based rental assistance: 1,063 units

Major Initiatives/Accomplishments

Avondale

- ✓ The City continued to successfully implement its owner-occupied substantial and emergency rehabilitation programs using CDBG and HOME funds from both the Maricopa HOME Consortium and the AZ Dept. of Housing.
- ✓ Other CDBG-funded activities undertaken during PY 13-14 include completion of surface improvements to five streets in Historic Avondale, financial support to the City's Next Step Program (public service activity to provide summer internships to area youth), implementation

of a small-business loan guarantee program in partnership with Arizona Multi-Bank and implementation of the Small Business Academy to help local businesses grow in Avondale.

- ✓ Additionally, the City is taking active steps to contract with an outside agency to administer our 13/14 allocation for homebuyer activities.

Chandler

- ✓ Improved public housing units through re-roofing of apartment buildings at four PHA sites, installed sewer line cleanouts on same buildings, replaced apartment ranges, and exterior doors, in addition to replacing several air conditioner units. Upgraded parking on the City's public housing sites by the re-sealing and striping at five apartment locations. Projects improved housing conditions for 184 households.
- ✓ In partnership with Habitat for Humanity, demolished and reconstructed a dilapidated single family home using HOME dollars to provide decent and safe housing for a single female head of household senior homeowner. The City provided \$50,000 in HOME funds for rehabilitation and the homeowner is provided with a 0% interest loan through a Habitat mortgage to fund the remainder of the project.
- ✓ Made emergency home repairs for 44 low and moderate- income homeowners through a CDBG-funded partnership with Habitat for Humanity.
- ✓ Created nine first-time buyers utilizing HOME and NSP 3 funds through a partnership with Newtown Community Development Corporation bringing the number of Chandler Land Trust properties to 49.
- ✓ Improved 14 single-family owner-occupied homes using CDBG and HOME funds, including substantial rehabilitation of seven homes and exterior improvements for seven homes.
- ✓ The City acquired five units of affordable housing, two units of which were funded by the HOME program to expand the number of affordable housing opportunities in Chandler.
- ✓ City provided Housing Choice Vouchers for 486 households and operated 303 units of affordable public housing.
- ✓ The City of Chandler and Newtown CDC continued their partnership to provide housing counseling to families and individuals interested in purchasing a home in Chandler. Newtown provided five Homebuyer Education classes for 183 participants and five Community Land Trust orientations for 102 participants.
- ✓ Throughout FY 2013-2014, the City continued to fund the costs associated with the Tenant Based Rental Assistance program for homeless individuals and families. While the program experiences lease up and vacations periodically, 27 people received housing and ongoing case management. Households included four families and 13 individuals who were safely housed and receiving supportive services. Through the HOME tenant-based rental assistance program. Two nonprofit organizations - Community Bridges, Inc., (CBI) and HOM, Inc. work together to ensure that Chandler's vulnerable residents receive intensive intervention. Through a Homeless Navigator, CBI identifies individuals and families who wish to seek housing. HOM, Inc. then qualifies the household under HUD regulations, enters into a housing assistance payment contract with the landlord on behalf of the client, and inspects housing units to ensure they

meet HUD standards. Households receive rental assistance for up to 24 months while the CBI Homeless Navigators provide services to help participants achieve their highest levels of housing stability and self-sufficiency.

Gilbert

- ✓ The Town of Gilbert exceeded the proposed number of emergency and minor home repair households utilizing CDBG funds. During FY 13/14, the Town reallocated its HOME fund appropriation to the City of Chandler to be used for their Tenant Based Rental Assistance Program. Over the next fiscal year, the Town will be analyzing options for use of future HOME funds to ensure programs provide a benefit to Gilbert residents as well as aligning with Town Council priorities.

Peoria

- ✓ Habitat for Humanity Central Arizona continued its foreclosure purchase, rehab and resell program in a locally designated target area which coincides with the City's NSP3 target area. This program focuses its efforts in the Varney, Old Town and Sun Town neighborhoods, all of which are local target areas for the City. Habitat for Humanity has a strict and successful program of requiring "sweat equity" in homes by participants. As a result, the City has put great effort into combining funding from different programs to create larger projects. This includes combining HOME and CDBG funding whenever it is advantageous to the City and the community. Also, recognizing the limited funds provided for many activities, the City has utilized other grant awards to provide assistance to activities that would otherwise be funded by HUD. One example is the use of Neighborhood Stabilization Program 3 funding to purchase, rehabilitate and resell foreclosed properties in a local target area.

Scottsdale

- ✓ The City of Scottsdale received \$908,128 in Community Development Block Grant (CDBG) funds for the 2013/2014 Program Year and had reprogrammed funds from previous years of \$571,303. Program income in the amount of \$43,624 was received from the re-payment of Housing Rehabilitation Loans, and \$21,249 in rent was received from Ville de Marie Academy, a facility previously purchased with CDBG funds. A total of \$1,544,304 in CDBG funds was available during the 2013/14 Program Year.
- ✓ In FY 2013/14 the City received \$155,289 in program income from the repayment of Housing Rehabilitation Loans and rent from the Hirsh Academy and Ville de Marie for the use of a CDBG purchased facility. The City also received \$209,278 in HOME funds and had re-programmed funds in the amount of \$41,570, for a total of \$250,748.
- ✓ The City of Scottsdale awarded CDBG funds for public services, emergency and transitional housing, housing rehabilitation and emergency repair programs, acquisition, and public facility improvements. HOME funds were awarded for homeownership opportunities through a community land trust program and for transitional rental housing. In addition to the programs

and activities funded, the CAPER discusses the actions the City took to address lead-based paint hazards, barriers to affordable housing, households at or below the poverty level, and fair housing.

Surprise

- ✓ Demolished 3 substandard homes in dire need of replacement. The city was able to construct 2 of these homes for the elderly, which are ADA compliant, while providing a safe, decent home within our Original Town Site (OTS). Additional home underway.

Tempe

- ✓ The Community Development Department has continued to be successful in providing and expanding affordable housing opportunities for Tempe residents while also facing “The Great Recession” and an unheard of slump in the real estate market. Depressed home and land values and under water homeowners have presented never before seen hurdles in delivering program activities. Despite these challenges, the Department still created, preserved or assisted in the rehab of 5 affordable owner-occupied units and assisted 12 first time homebuyers with down-payment assistance.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

FY 13/14 Proposed vs. Actual Outcome Consortium Roll Up

Goal	Category	Source / Amount Allocated	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
SO-1	Affordable Housing	HOME: \$726,149 CDBG: \$1,322,591 Other: \$250,000	Homeowner housing rehabilitated	Households Assisted	715	469	65.0	88	136	100.0
SO-2	Affordable Housing	HOME: \$1,142,654 CDBG: \$10,000 Other: \$19,340	Direct financial assistance to homebuyers	Households Assisted	235	235	100.0	37	31	84.0
SO-3	Affordable Housing	HOME: \$839,795	Acquisition of land/new households added for homeowners	Households Assisted	210	51	24.0	14	15	100.0

		CDBG: \$325,926								
SO-4	Affordable Housing	CDBG: \$1,828,876	Homeowner housing rehabilitated – emergency repair.	Households Assisted	1,250	1,422	100.0	407	381	94.0
SO-5	Affordable Housing	HOME: \$339,674	Rental housing rehabilitated	Households Assisted	114	23	20.0	2	2	100.0
SO-6	Affordable Housing	HOME: \$312,241 Other: \$ 1,046,408	Acquisition of land/new households added for renters	Households Assisted	50	12	24.0	10	8	80.0
SO-7	Affordable Housing	HOME: \$109,344 CDBG: \$408,508 Other: \$4,969,687	Preserve existing public housing and housing choice vouchers/Tenant-based rental assistance	Households Assisted	6,562	6,432	98.0	1,055	1,063	100.0
SO-8	Affordable Housing	-	Expansion of tenant-based rental assistance	Households Assisted	100	0	0.0	0	0	0.0

*Excludes CHDO funds. CHDO allocation of \$467,134 is utilized for affordable housing activities meeting several of the strategic objectives above. CHDO's expended \$272,474 in FY 13/14 towards affordable housing activities.

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Local Strategic Objective	HOME		CDBG		ADDI		Other Sources		Current Year Total (FY13/14 Annual Action Plan)		Prior Years (FY10/11, FY11/12, FY12/13)		Five Year Goal
Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	
SO-1													
Single Family Housing Rehabilitation													
Avondale							\$250,000	5	\$250,000	5	\$655,275	25	
Chandler	\$244,534	6	\$301,222	8					\$545,756	14	\$1,255,209	91	
Gilbert			\$75,000	27					\$75,000	27	\$86,634	17	
Glendale	\$388,712	9	\$365,084	54					\$753,796	63	\$1,687,139	174	
MCC									\$ -	0			
CHDO									\$ -	0			
Mesa									\$ -	0			
Peoria			\$141,285	12					\$141,285	12	\$399,604	7	
Scottsdale			\$440,000	7					\$440,000	7	\$1,229,349	33	
Surprise	\$93,302	6							\$93,302	6	\$138,773	1	
Tempe		1							\$	1	\$172,689	11	
Subtotal	\$726,548	22	\$1,322,591	108			\$250,000	5	\$2,299,139	135	\$5,624,672	359	715
SO-4													
Single Family Housing Emergency Repair													
Avondale			\$160,000	8					\$160,000	8	\$187,751	24	
Chandler			\$204,439	44					\$204,439	44	\$1,219,437	92	
Gilbert			\$175,000	59					\$175,000	59	\$542,130	120	
Glendale			\$466,546	171					\$466,546	171	\$951,439	460	
MCC			\$210,000	1					\$210,000	1	\$0.00	0	
Mesa									\$ -	0			
Peoria			\$152,891	46					\$152,891	46	\$481,873	108	
Scottsdale			\$210,000	47					\$210,000	47	\$736,225	169	
Surprise									\$ -	0			
Tempe			\$250,000	5					\$250,000	5	\$417,904	44	
Subtotal			\$1,828,876	381					\$1,828,876	381	\$4,536,759	1,017	1,250

SO-2
Homebuyer Assistance

Avondale	\$123,630	0							\$123,630	0	\$98,023	7	
Chandler	\$454,522	2							\$454,522	2	1,231,281	3	
Gilbert									\$ -	0			
Glendale													
MCC	\$118,000	8							\$118,000	8	\$364,690	19	
Mesa									\$ -	0			
Peoria	\$5,000	1	\$10,000	2			\$19,340	3	\$34,340	6	\$78,639	15	
Scottsdale	\$240,019	1							\$240,019	1	\$562,121	9	
Surprise									\$ -	0			
Tempe				14					\$	14	\$769,508	28	
Subtotal	\$941,171	12	\$10,000	16			\$19,340	3	\$970,511	31	\$3,104,262	81	235
Local Strategic Objective	HOME		CDBG		ADDI		Other Sources		Current Year Total		Prior Years		Five Year Goal

Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units
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SO-3
Acquisition of land and construction of new housing for owner occupants

Avondale									\$ -	0	\$ -	0
Chandler									\$ -	0		
Gilbert									\$ -	0		
Glendale	\$318,824	5							\$318,824	5	\$286,395	12
MCC									\$ -	0		
CHDO									\$ -	0		
Mesa									\$ -	0		
Peoria	\$314,945	3	\$325,926	4					\$640,871	7	\$423,694	11
Scottsdale									\$ -	0		
Surprise	\$269,452	2							\$269,452	2	\$30,623	1

Tempe									\$ -	0			
Subtotal	\$903,221	10	\$325,926	4					\$1,229,147	14	\$740,712	24	210
SO-5													
Acquisition and rehabilitation of rental housing													
Avondale									\$ -	0	0.00	0.00	
Chandler	\$339,674	2							\$339,674	2	\$245,960	2	
Gilbert									\$ -	0			
Glendale									\$ -	0			
MCC									\$ -	0			
CHDO									\$ -	0			
Mesa									\$ -	0			
Peoria									\$ -	0			
Scottsdale									\$ -	0			
Surprise									\$ -	0			
Tempe									\$ -	0			
Subtotal	\$339,674	2							\$339,674	2	\$245,960	2	114
SO-6													
Acquisition of land and construction of new rental housing													
Avondale									\$ -	0	0.00	0	
Chandler									\$ -	0			
Gilbert									\$ -	0			
Glendale									\$ -	0			
MCC									\$ -	0			
Mesa									\$ -	0			
Peoria									\$ -	0			
Scottsdale							\$1,046,408	8	\$1,046,408	8	\$0.00	0	

Surprise									\$ -	0			
Tempe	\$312,241	0							\$312,241	0	\$527,241	4	
Subtotal	\$312,241	0					\$1,046,408	8	\$1,358,649	8	\$527,241	4	50
Local Strategic Objective	HOME		CDBG		ADDI		Other Sources		Current Year Total		Prior Years		Five Year Goal
Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	
SO-7													
Preservation of existing public housing units and tenant based rental assistance													
Avondale									\$ -	0	\$ -	0	
Chandler	\$109,344	15	\$184,254	184					\$293,598	199	\$196,401	140	
Gilbert									\$ -	0			
Glendale			\$224,254	155					\$224,254	155	\$535,144	461	
MCC									\$ -	0			
Mesa									\$ -	0			
Peoria									\$ -	0			
Scottsdale							\$4,969,687	709	\$4,969,687	709	\$5,518,254	718	
Surprise									\$ -	0			
Tempe									\$ -	0			
Subtotal	\$109,344	15	\$408,508	339			\$4,969,687	709	\$5,487,539	1,063	\$6,249,799	1,319	6,562
SO-8													
Expansion of assisted rental units in the private market place													
Avondale									\$ -	0			
Chandler									\$ -	0			
Gilbert									\$ -	0			
Glendale									\$ -	0			
MCC									\$ -	0			
Mesa									\$ -	0			

Peoria									\$ -	0			
Scottsdale									\$ -	0			
Surprise									\$ -	0			
Tempe									\$ -	0			
Subtotal	\$ -	0		0	\$ -	0	\$ -	0	\$ -	0	0.00	0	100
<div>HOME units</div> <div>CDBG units</div> <div>ADDI units</div> <div>Other Sources units</div> <div>GRAND TOTAL UNITS</div>													
TOTAL	\$ 3,332,199	61	\$3,895,901	848			\$6,286,283	725	13,513,535	1,634	\$21,029,405	2,806	

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG/HOME	
Race:	Renter	Owner
White	2,503	523
Black or African American	149	52
Asian	67	3
American Indian or American Native	137	14
Native Hawaiian or Other Pacific Islander	37	3
Other Multi-Racial	287	4
Ethnicity:		
Hispanic	719	222
Not Hispanic	2,573	413
Total	6,472	1,234

Table 2 – Table of assistance to racial and ethnic populations by source of funds

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

During the course of the FY13/14, Maricopa HOME Consortium entire service area received a cumulative total of \$13,930,368 of entitlement resources (HOME and CDBG). As the lead agency for the HOME Consortium, the Maricopa Urban County received \$3,114,227 for distribution to members. Allocation to members is less 15% CHDO set-aside and 5% administrative assessment for each member except the County, whose administrative assessment is set at 10%. The CHDO set-aside for FY 13/14 totaled \$467,134 and administration allocations totaled \$192,995. The net amount available to distribute to members was \$2,454,098. Additionally, Consortium members received a total of \$10,816,141 in CDBG funds, which some members partially utilize for Consortium housing activities.

This CAPER only reports on the HOME Consortium members and their housing accomplishments that encompassed utilization of HOME funds and other federal funds, as applicable, to address housing needs. The Maricopa Urban County does distribute a portion of its HOME funds for housing activities benefitting urban cities and towns not in the Consortium. For the purpose of this report, the Town of Guadalupe is reporting expenditures of prior year HOME funds received through the Maricopa County Human Services Department.

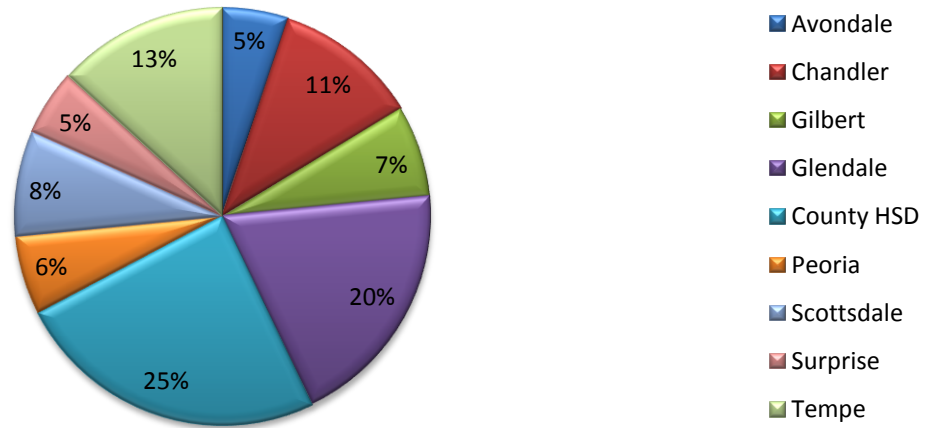
Source of Funds	Source	Expected Amount Available	Actual Amount Expended Program Year 13/14
CDBG	Federal	\$ 10,816,141	\$ 6,210,387
HOME	Federal	\$ 3,114,227	\$ 3,442,943

Table 3 – Resources Made Available

HOME Consortium Allocations

At the beginning of the program year, each Consortium member received a share of the \$3,114,227 HOME funds which is allocated to the HOME Consortium cities and towns. The Maricopa Urban County, as a HOME Consortium member, received a net total of \$559,260 for housing related activities for the Urban County cities/towns. Housing activities for the HOME Consortium which includes the Maricopa Urban County (as MCHSD) cities are reported within this HOME Consortium CAPER. The HOME Consortium service area includes the Maricopa Urban County, Avondale, Chandler, Gilbert, Glendale, Peoria, Scottsdale, Surprise, and Tempe. The Consortium utilizes 100% of its HOME allocation to benefit low and moderate-income target areas in the above mentioned cities and towns.

FY 13/14 Gross % of HOME Funds Distribution



FY 13/14 Individual Member Allocations

	FY 2013 CDBG Allocations	FY 2013 HOME Gross Allocation	Less 15% CHDO Set-Aside	Less CD Administrative Assessment	FY 2013 Net HOME Allocation
Avondale	\$572,513	\$164,840	\$24,726	\$8,242	\$131,872
Chandler*	\$1,201,662	\$345,987	\$51,898	\$17,299	\$318,360
Gilbert**	\$799,911	\$230,314	\$34,547	\$11,516	\$184,251
Glendale	\$2,090,571	\$601,926	\$90,289	\$30,096	\$481,541
Urban County	\$2,589,851	\$745,680	\$111,852	\$74,568	\$559,260
Peoria	\$695,381	\$200,217	\$30,033	\$10,011	\$160,174
Scottsdale	\$908,128	\$261,472	\$39,221	\$13,074	\$209,178
Surprise	\$512,181	\$147,469	\$22,120	\$7,373	\$117,975
Tempe	\$1,445,943	\$416,322	\$62,448	\$20,816	\$333,057
TOTAL	\$10,816,141	\$3,114,227	\$467,134	\$192,995	\$2,454,098

*Scottsdale Net Allocation includes FY 12/13 un-allocated funds of \$41,570.

**The Town of Gilbert re-allocated its HOME funds to the Urban County for TBRA activities.

Geographic Distribution and Location of Investments

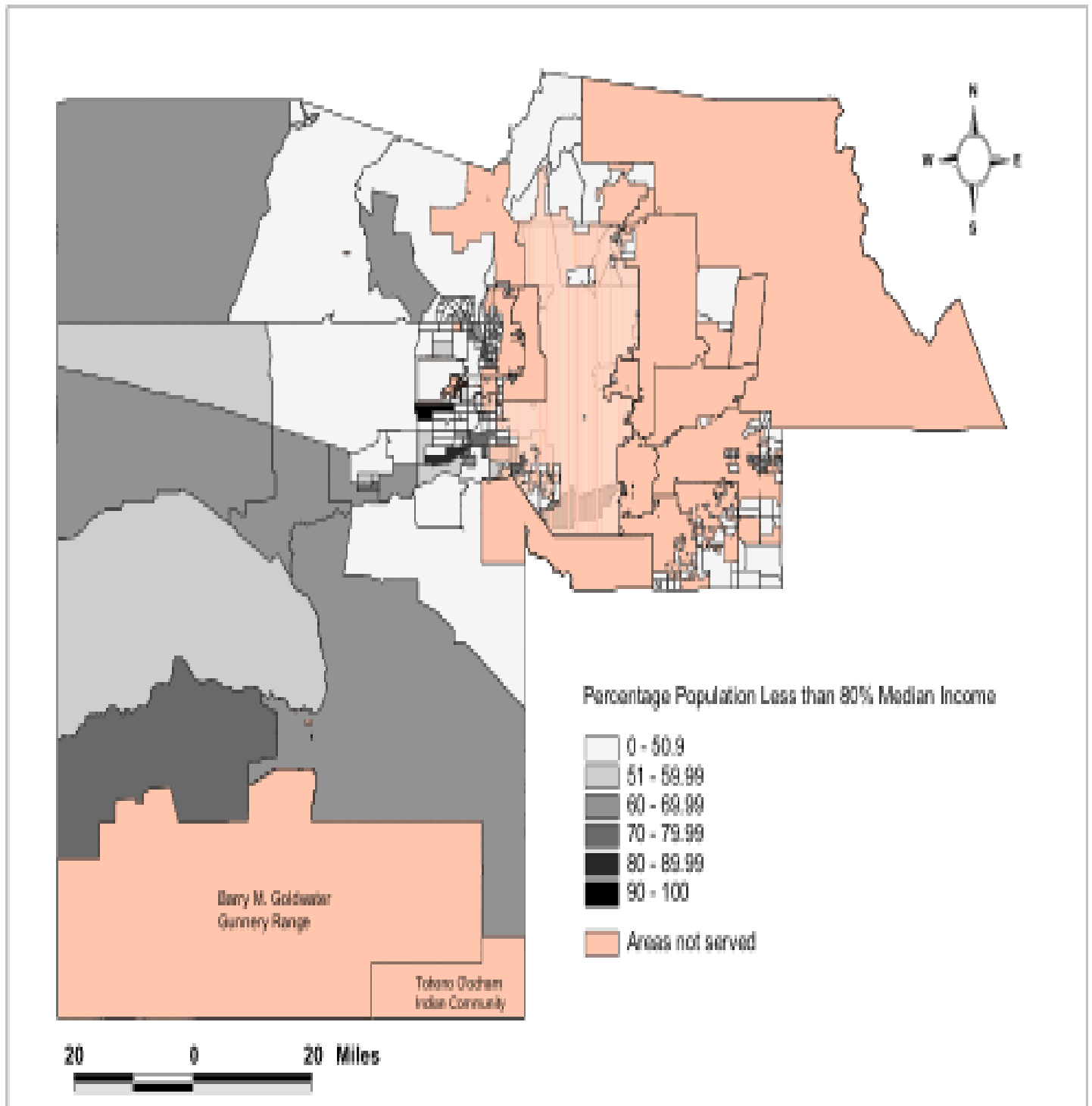
Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Maricopa Urban County and all cities and towns in Consortium service area.	100.00	100.00	Implement housing and community development activities county-wide to support the national objectives of providing decent affordable housing, a suitable living environment, and economic opportunity.

Table 4 – Identify the geographic distribution and location of investments

The table and map below identify the geographic distribution of HOME Consortium funds and locations of investments.

Avondale	Historic Avondale (Census Tract 61200, 61400), Cashion (Census Tract 82201) and Las Ligas/Rio Vista (Census Tract 82201)
Chandler	422209, 523003, 523002, 523104, 522901, 522902, 523102, 522729
Gilbert	The majority of the Town's HOME and CDBG funded programs are available to residents town-wide with the exception of the Heritage District Pedestrian Safety Project which is located in census tracts 422401 and 422402.
Glendale	For Glendale the following census tracks are where expenditures are concentrated 928, 925, 926 and 927.10.
Peoria	Programs are available to resident's city-wide. The City has locally designated target areas residing in Census tracts 719.04, 719.06, 719.10, 719.14 and 719.15
Scottsdale	See list
Surprise	608 Original Town Site
County (HSD)	HOME and CDBG funds were available throughout the Urban County service area.

URBAN MARICOPA COUNTY POPULATION



Leveraging

Maricopa HOME Consortium emphasizes to applicants (subrecipients) the need to leverage federal funds with local funds to stretch the benefit of the federal dollars. These efforts have been successful and programs, as well as projects funded with County's CDBG, HOME and ESG, have continued success and in some areas exceeded accomplishments that could not have been achieved from federal funds alone.

As described in the FY13/14 Annual Action Plan, there were a number of federal, state, and local resources expected to be made available to address housing needs. The following table specifies the amount of federal, state, and local resources for the HOME Consortium service area that were used to support housing activities for low and moderate income households.

Below Identifies member progress in obtaining "other" public and private resources to address needs.

Avondale

The City of Avondale provided small grants totaling \$83,000 from the city's general fund to non-profits who serve Avondale residents through the provision of health and human services. Many of these agencies serve our most vulnerable populations by providing basic needs such as food, clothing and health care.

The City also operates the Care1st Resource Center that provides space to several non-profit agencies to provide health and human services to residents in the southwest valley.

Chandler

The City of Chandler has allocated funds from the General Fund for social service programs who serve Chandler residents since the early 1980s. Chandler elected officials and senior management understand that provide funding for necessary human services leads to a higher quality of life for all Chandler residents. The City of Chandler annually allocates General Fund dollars to the Social Services Fund (SSF) and the Youth Enhancement Program (YEP). In addition, funds from donations collected through Chandler's utility bill are allocated from the Acts of Kindness (A-OK) program

For FY 13/14, \$1,125,659 in General Funds was awarded to for 51 programs to support their efforts in the provision of programs for Chandler residents. Funds are granted to qualifying non-profit agencies and programs on the recommendations of the City's Housing and Human Services Commission after an arduous review process and are finalized with approval of the City Council. The City is proud of its record in allocating over a million dollars annually in City General Funds to programs that assist with basic needs, assist the disabled, offer activities for youth and support our Veteran's. In FY 13/14, these programs addressed the needs of 42,793 Chandler residents.

In addition, the City leverages human capital through For Our City, a partnership of nonprofit, faith-based and local government entities. In FY 13/14, For Our City participants, including two hundred and forty four (244) volunteers assisted 21 residents through Let's Pull Together, a For Our City Volunteer

effort to assist disabled and senior homeowners with yard and housing maintenance. For Our City also coordinate a For Our City Operation Back to School which provided over 3,000 school age children with free backpacks and school supplies.

Gilbert

In FY 2013, the Town of Gilbert allocated \$247,500 in general funds to assist in meeting needs for housing, homeless prevention and assistance, non-homeless special needs populations, and anti-poverty programs. This is a ten percent (10%) reduction in general fund support from FY 2012.

Peoria

The scope of services needed for low and moderate income households exceeds any combination of resources available to the City of Peoria. As defined in the Consolidated Plan, the categories of assistance such as homeless persons, victims of domestic violence, physically and mentally disabled, frail and or poor elderly, jobless, HIV positive persons, and so on, are the responsibility of a broad network of agencies, non-profits and government offices. The needs of these identified groups are growing. Our local challenge is to develop the correct priorities that will make the most impact and stimulate leveraging of other resources to address growing needs. Our current actions include knowledgeable referral to resources that may not be located within the jurisdictional boundaries of Peoria. We frequently make use of the Peoria Community Center and the common services (utilities, buildings, etc.) that are paid for by the City to provide needed community resources.

The City combines funding for affordable housing whenever feasible (e.g., utilizing HOME, CDBG and NSP3 funding in concert). Also, the City works to garner funding from other federal agencies that may assist in HUD programs.

Federal resources allow the City and its sub-recipients to add or increase services to its low and moderate income residents. The City dedicates a large portion of its General Fund Not-for-Profit annual allocation of almost \$200K to public services. Jointly, these funds work to avail residents of much needed assistance.

Surprise

There are no match requirements applied to CDBG funds. However, the City of Surprise makes every effort to ensure that funds are being used efficiently and assure leveraging of resources whenever possible.

Match Requirements

Each Consortium member is responsible for proving its pro rata share of matching non-federal funds, not previously used, each time it makes a draw against its allocation of federal funds from the HOME program. MCHSD has met the match requirements. Below represents member responses regarding match requirements.

Avondale

The City of Avondale provides general fund dollars to be used for HOME eligible activities to meet its 25% match requirement.

Chandler

Matching funds for Chandler's HOME program totaled \$287,019. \$150,115 of that amount was provided by the City for Chandler's housing rehabilitation program. \$23,273 was provided by Community Bridges, Inc. for the TBRA program, and \$113,631 was provided by Newtown for the HOME funded Community Land Trust homeownership program.

Gilbert

The Town reallocated FY 13/14 HOME funds to City of Chandler who provided the matching requirement for FY 13/14 HOME funds.

Peoria

The City's non-profit partners provided match satisfactory to Maricopa HOME Consortium requirements.

Surprise

The City of Surprise makes every effort to assure leveraging of resources through its general fund. See Consortium HOME match funds table.

HOME Match

Each Consortium member and all sub recipients of HOME funds, maintained records of eligible match based on their expenditures (25% requirement), and have also applied and documented appropriate amounts of match at the time HOME funds were drawn. Of the Cities that responded the total match contributed is shown below.

FY13-14 MATCH						City's Response (FY13/14)	
City/Town	Excess Match from Prior FY	Match Contributed in FY13/14	Total Match Available	Match Liability	Excess Match Carried Over	Total Disbursements	Match Liability Amount
Avondale	\$ 35,621.29		\$ 35,621.29		\$ 35,621.29	\$ -	\$ -
Chandler	\$ 684,141.00		\$ 684,141.00		\$ 684,141.00	\$ -	\$ -
Gilbert	\$ 70,165.75		\$ 70,165.75		\$ 70,165.75	\$ -	\$ -
Glendale	\$ 244,016.01		\$ 244,016.01		\$ 244,016.01	\$ 169,334	\$ 42,333.48
Peoria	\$ 120,655.00	\$ -	\$ 120,655.00	\$ 30,163.75	\$ -	\$ -	\$ -
Tempe	\$ 184,934.00	\$ -	\$ 184,934.00		\$ 184,934.00	\$ -	\$ -
Scottsdale	\$ 7,866.98		\$ 7,866.98		\$ 7,866.98	\$ -	\$ -
Surprise	\$ 661,947.00	\$ -	\$ 661,947.00	\$ 29,129.25	\$ 632,817.75	\$ -	\$ -
Urban County							\$ -
Goodyear	\$ 14,899.79		\$ 14,899.79		\$ 14,899.79		
Guadalupe	\$ 491,859.10		\$ 491,859.10		\$ 491,859.10	\$ -	\$ -
El Mirage	\$ 61,513.86	\$ -	\$ 61,513.86	\$ -	\$ 61,513.86	\$ -	\$ -
NHS	\$ 1,737.00	\$ -	\$ 1,737.00	\$ -	\$ 1,737.00	\$ -	\$ -
Maricopa County	\$ 212,258.00		\$ 212,258.00		\$ 212,258.00		\$ -
CHDO-ARM	\$ 103,354.00	\$ -	\$ 103,354.00		\$ 103,354.00	\$ -	\$ -
CHDO-Guadalupe CDC	\$ 266,615.00		\$ 266,615.00		\$ 266,615.00	\$ -	\$ -
CHDO-NewTown CDC	\$ 18,886,338.00		\$ 18,886,338.00		\$ 18,886,338.00	\$ -	\$ -
Total	\$ 21,927,266.78	\$ -	\$ 21,927,266.78	\$ 29,129.25	\$ 21,898,137.53	\$ 169,333.91	\$ 42,333.48

Table 5 – Fiscal Year Summary - HOME Match Report

FY 13/14 Program Income Report

	Program Income				
	Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
HOME	\$167,464	\$303,165	\$242,497	\$0.00	\$68,823
CDBG	\$0.00	\$571,624	\$563,124	\$0.00	\$8,500

Table 6 – Program Income

MBE/WBE Report

	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number	28				8	20
Dollar Amount	\$816,766				\$221,700	\$595,066
Sub-Contracts						
Number	18				5	13
Dollar Amount	\$65,089				\$19,990	\$45,099
	Total	Women Business Enterprises	Male			
Contracts						
Number	28	0	28			
Dollar Amount	\$816,766		\$816,766			
Sub-Contracts						
Number	18	0	18			
Dollar Amount	\$65,089		\$65,089			

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired	0	0				
Businesses Displaced	0	0				
Nonprofit Organizations Displaced	0	0				
Households Temporarily Relocated, not Displaced	0	0				
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 7 – Relocation and Real Property Acquisition

For activities that involved acquisition, rehabilitation, or demolition of occupied real property Consortium members took the following steps to minimize or eliminate displacement.

Actions Taken to Minimize Displacement

Actions	Percentage of Members Participated
Assess Proposed Projects to Determine Potential Displacement	26.0
Consider Alternative to Projects that Cause Displacement	6.0
Stage Proposed Rehab Projects to Allow Displaced Persons in Multi-Family Housing to Remain	6.0
Assist in Identifying Temporary Relocation Facilities	33.0
Evaluate Each Project to Ensure Owners and Tenants Do Not Incur Financial Burden	20.0
Require a Displacement Mitigation or Relocation Plan for CDBG/HOME Applications	6.0
Require the Developer to Assist Displaced Persons to Remain	0.0

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	Continuum of Care	Continuum of Care
Number of non-homeless households to be provided affordable housing units	1,613	1,636
Number of special-needs households to be provided affordable housing units	1,787	9,040
Total	3,400	10,676

Table 8 – Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	1,055	1,063
Number of households supported through the production of new units	24	23
Number of households supported through the rehab of existing units	497	519
Total	1,576	1,605

Table 9 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Consortium members are on track for meeting goals identified in the 2010-2014 Consolidated Plan. Goals for FY 13/14 were either exceeded or very close to being met. Accomplishments through year four indicate that the Consortium is at or above 80% activity completion rate, demonstrating its success in meeting five-year goals.

For goals that were not met in FY 13/14, there are various elements that produce obstacles in meeting proposed accomplishments. Addressing all housing, homeless, and community developments needs is a difficult task due to lack of funding. The Consortium utilized all possible resources and continued to seek leveraging sources to meet as many goals as possible. The current housing market and economic environment serve as barriers to meeting goals, and unemployment rates have increased adding to the number of families and individuals needing access to services. Many times the capacity to fund and implement existing or additional programs is limited.

Below demonstrates some specific challenges faced by Consortium members:

- ✓ Foreclosure rates and abundance of neighborhood stabilization needs.
- ✓ Increased cost per-unit for repair expenses.
- ✓ The need to expand programs to include additional activities. Program re-design can be a lengthy process.
- ✓ Lack of funds to address all needs.

Discuss how these outcomes will impact future annual action plans.

Though Consortium members do not anticipate significant changes to future Annual Action Plans, they will continue to utilize its CDBG and HOME funds to the fullest extent to assist in meeting goals. Leveraging efforts with public and private funding agencies will be made to supplement federal funds

and increase the resources available to address community needs.

The City of Peoria has identified that in the future, the City will be directing more efforts towards foreclosure and neighborhood stabilization issues. The City was awarded NSP 3 funding from HUD which will be specifically in the Sun Town neighborhood.

Maricopa Urban County will take into consideration the increased cost per-unit for its rehabilitation programs adjust proposed accomplishments accordingly for the new Consolidated Plan and for future Annual Action Plans.

The Town of Gilbert will be presenting HOME fund program options to Town Council in August, 2014 to allow dialogue and policy direction from Council on the use of future HOME funds. Options to be discussed include substantial home rehabilitation, first time homebuyer programming and permanent affordable rental homes.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Category of Persons Served	Number of CDBG/HOME Persons Served
Extremely Low-income	1,623
Low-income	1,343
Moderate-income	443
Total	3,355

Table 10 – Number of Persons Served

Narrative Information

Consortium activities are available to extremely low, low, and moderate income persons who meet eligibility requirements for each activity. Eligibility requirements may differ per Participating Jurisdiction, however, program eligibility criteria for all Consortium members were designed to meet HUD regulations.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Members of the Maricopa HOME Consortium participate, to varying degrees, in the Maricopa Association of Governments (MAG) Continuum of Care Regional Committee on Homelessness. This MAG Committee serves as the applicant for HUD homeless assistance grants.

The AZ Department of Housing as well as the jurisdictions within the CoC take an active role in the education and training of housing providers to ensure awareness of fair housing laws. Housing providers are encouraged to and sometimes required to attend fair housing law training and market their housing opportunities according to the law. Fair housing training and workshops are provided through the state of Arizona. At least two fair housing workshops are provided in Maricopa County each year. CoC funded providers are made aware of these training opportunities.

The Maricopa HOME Consortium's understands that preventing and ending homelessness using targeted resources alone will not work exclusively. Therefore, we intend to leverage mainstream housing, health, education and human service programs. Maricopa County Human Services division will begin work on a shared understanding to find solutions to end homeless with a new created initiative. The purpose of the "Dedicating Opportunities to End Homelessness Initiative and Local Leadership Team for Maricopa County" is to identify opportunities that can be committed and targeted to ending homelessness such as housing choice vouchers, public housing, CDBG and HOME funds and private multifamily housing units in addition to other federally-funded service and existing homelessness program resources. These resources include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property.

In FY 13-14, the Maricopa HOME Consortium met its planned strategic objectives for reaching out to homeless persons and assessing their needs through the following:

- ✓ Continuation of involvement with the Continuum of Care Regional Committee of MAG for the McKinney-Vento grants.
- ✓ Continuing support for the Human Services Campus. The project provides emergency shelter beds for seriously mentally ill and homeless men and women on the Human Services Campus. Phase I of the construction project was completed in October 2005; and Central Arizona Shelter Services, the dental clinic, the Maricopa County Healthcare for the Homeless Program, the St. Vincent de Paul Facility and the Day Resource Center all became operational November 2005. The Nova Safe Haven facility opened in 2008.

- ✓ Fully implementing HMIS among homeless providers.
- ✓ Continuation of homeless prevention services funded by the United Way and other sources through Community Action Programs.
- ✓ Continued advocacy for preserving and increasing the number of Housing Choice Vouchers to local housing agencies and providers.
- ✓ An increased emphasis on performance and accountability through evaluation.
- ✓ Use of Emergency Solutions Grants to support emergency shelters and homeless prevention.
- ✓ Local general fund contributions to regional homeless shelters.
- ✓ Local allocations of funding from citizen contributions to utility bill donation programs for services and housing for homeless and victims of domestic violence.

Valley of the Sun United Way, A CoC member agency, coordinates a homeless outreach team collaborative group. The group is made up of all the outreach team members in the CoC. The outreach teams are actively coordinated and collaborating with each other. During meetings they plan for ways to work better together and ensure that outreach is coordinated throughout the region.

The CoC includes a Street Outreach Collaborative (SOC), facilitated by the Valley of the Sun United Way. The SOC includes all the homeless outreach teams in the region. The purpose of the SOC is to improve overall outreach to people on the streets. This group has developed a tool for all outreach teams, the areas they cover and services they provide. This tool is helpful to ensure that all parts of the region are covered in a collaborative way. Outreach teams will also be trained on conducting the SPDAT pre-assessment for those on the street unable to get to coordinated assessment centers. Outreach teams are encouraged to follow a navigation approach and develop housing focused goals.

A one day summit was held in which outreach teams received training on Trauma Informed Care as a best practice to incorporate. Outreach teams are actively involved with our local 100,000 Homes Campaign called Project H3 and Project H3 Vets. The relationships outreach teams develop with homeless persons on the street carries over into their housing placement. Teams continue their interaction with clients once they are housed by doing welfare checks, connecting them with resources and services in the community, and ensure that their transition to housing is a success. This continued interaction contributes to housing retention.

The Continuum of Care also has several planning committees including the Coordinated Assessment Working Group. This group is charged with completing action steps and implementation of the regional Coordinated Assessment System. This group developed the flow of the system, the overall plan for coordinated assessment and makes recommendations to the CoC Regional Committee on items that need to be approved by the CoC.

In August 2013, the CoC adopted the Service Priority Decision Assessment Tool (SPDAT) and Family SPDAT as the official assessment tool for the regional coordinated assessment system. During the pre-assessment or VISPDAT, the homeless individual or family will receive a score based on their acuity. Individuals and families will be referred to the most appropriate housing intervention based on their pre-assessment score. The pre-assessment was recently added in HMIS. Coordinated assessment staff

will complete the pre-assessment in HMIS and make the referral to the most appropriate intervention based on the score generated in the system.

Addressing the emergency shelter and transitional housing needs of homeless persons

The HMIS bed coverage rate for each housing type within the CoC is 86%+. The table below demonstrates the average length of time project participants remain in housing.

Type of Housing	Average Length of Time in Housing
Emergency Shelter	46
Transitional Housing	153
Safe Haven	103
Permanent Supportive Housing	303
Rapid Re-Housing	112

Overall, there was a 9% decrease 4,736 in 2012 to 4,308 in 2013 of sheltered homeless. The exact reason for the decrease is unknown but it is believed there are several factors attributing to the decrease in people counted during the PIT count. First, there was a 9% increase in the number of people in PSH on the same night as the PIT count. The CoC has increased the number of PSH for chronically homeless and is actively engaged in identifying and quickly moving people from streets and shelters to PSH. Second, one large faith based shelter closed beds and was not sheltering clients the night of the count. Thirdly, it is believed that the CoC is making strides in the community towards ending homelessness by reducing the number of people who are homeless in the community and quickly finding housing solutions for those who become homeless.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The goal of the CoC is to quickly and effectively end homelessness for individuals and families. We plan to do this through the implementation of a regional Coordinated Assessment System. We began implementation of our Coordinated Assessment System and know that this will reduce returns to homelessness because individuals and families will be placed in housing interventions that are most appropriate and effective for them. We are moving from a first come first served system to one that will assess for the level of need and make program referrals based on the specific needs of the individual or

family. Once placed in the most appropriate housing possible, the individual or family is less likely to become homeless again.

The CoC is working with the HMIS Lead Agency to develop a tracking method through HMIS to collect this data. In addition, we have incorporated a question in our point-in-time count to determine the length of time an individual or family is homeless. Our CoC began implementation of our regional Coordinated Assessment system with the first phase starting in the City of Phoenix for individuals and families. A pre-assessment is done and then referrals are made to the most appropriate housing intervention based on the score of the pre-assessment. This will reduce the amount of time people are homeless by quickly placing them in the housing intervention that will end their homelessness as quickly as possible.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

It is policy that the Dept. of Economic Security (DES) shall not transition a young adult to a state of homelessness. The Director of DES co-chairs the State Commission on Housing and Homelessness which ensures coordination of this population. Youth are supported to exit care and avail themselves of aftercare services which may include funding for room & board costs. A case plan meeting when discharge is imminent, shall be held and the Department shall ensure an appropriate discharge plan which includes: the plan to meet the identified needs gathered from the comments, recommendations, and requests of the youth, caregiver & service team members and specific plans for obtaining services. The Department shall explore suitable resources and ensure the child and caregiver are provided sufficient information to enable them to contact the service provider and initiate services identified in the discharge plan. HMIS ID's any clients that may have come from foster care. This protocol is reviewed annually. The CoC participates in the State Commission on Homelessness and Housing meetings.

In AZ, primary health care is provided by the AZ Dept of Health Services, the public and behavioral health state agency that is represented on the AZ Commission on Homelessness and Housing. In 2011, the AZ Dept of Health Services pursued and obtained a grant to develop an at-risk managed care program for the complete physical and behavioral health care needs via health homes for adults with SMI. The goal of health care plan is to establish healthy homes focusing on maintaining success of transformative initiatives through our Integrated Health Home Project (IHH). The IHH seeks to facilitate the integrated delivery of physical health care for clients. This model seeks to address barriers clients have and move client to recovery with a holistic approach. The CoC participates on the AZ Commission on Homelessness and Housing meetings.

Sections 3/17.7 and 3.8 AZ Dept of Health Services Provider Manual covers transitions & re-engagement activities of persons being discharged from inpatient settings. Key components of the discharge plan,

developed upon admission, include the review of medical necessity criteria for inpatient admissions, the requirements for completing hospital discharge plans & the review and/or modification of the recipient's Individual Service Plan. Housing is critical the recipient's recovery. In order to get this accomplished, the recipient and Case Manager (CM) will complete a housing assessment, & ID their rehabilitation needs. The CM will schedule a meeting w/ all interested & applicable parties, including the recipient, hospital staff, Housing ACT Team, Clinical Team, probation/parole officer & any other person recipient would like to invite (i.e. family to discuss housing-related needs and re-engagements activities, so that a successful discharge can occur. The CoC participates on the State Commission on Homelessness and Housing meetings.

The CoC follows state policies. Before release, focus is given to preparations that enhance successful re-entry. The AZ Dept of Corrections (ADC), collaborating with state and local partners, provides re-entry classes, prerelease assistance with housing and referrals for community services to all inmates. Pre-release assistance to qualify for community health services is given to specialty populations. ADC works with the Social Security Admin. to re-qualify prior to release inmates who were on SSDI benefits before incarceration.

For released inmates, the focus is on stable housing and access to case management, supervision and services, provided by ADC's Community Corrections staff. An inmate submits at least three release housing possibilities, such as private residences or halfway houses. ADC opened a Community Corrections Center in Tucson that offers re-entry and sanctions services and will house offenders unable to secure other viable housing. The CoC participates on the State Commission on Homelessness and Housing meetings and has asked the ADC to present this policy to the CoC Committee.

Actions to Address Special Needs of Non-Homeless Requiring Supportive Housing

Elderly	
Annual Goals	394
Actions Taken to Increase Supply of Affordable Housing	DUET, HER, Benevilla, FSL, General Fund Support
Amount of Funds Expended	\$236,953
Number of Units Assisted	423
Frail Elderly	
Annual Goals	300
Actions Taken to Increase Supply of Affordable Housing	General Fund Support
Amount of Funds Expended	\$71,055

Number of Units Assisted	3,703
Persons with Severe Mental Illness	
Annual Goals	10
Actions Taken to Increase Supply of Affordable Housing	General Fund Support
Amount of Funds Expended	\$10,606
Number of Units Assisted	146
Developmentally Disabled Persons	
Annual Goals	577
Actions Taken to Increase Supply of Affordable Housing	Alzheimers Association, General Fund Support
Amount of Funds Expended	\$31,008
Number of Units Assisted	588
Physically Disabled Persons	
Annual Goals	267
Actions Taken to Increase Supply of Affordable Housing	ABIL, HER, General Fund Support
Amount of Funds Expended	\$140,490
Number of Units Assisted	3,389
Alcohol/Drug Addicted Persons	
Annual Goals	16
Actions Taken to Increase Supply of Affordable Housing	General Fund Support
Amount of Funds Expended	\$20,123
Number of Units Assisted	466
Persons with HIV/AIDS and their Families	

Annual Goals	1
Actions Taken to Increase Supply of Affordable Housing	General Fund Support
Amount of Funds Expended	\$4,186
Number of Units Assisted	7
Victims of Domestic Violence	
Annual Goals	239
Actions Taken to Increase Supply of Affordable Housing	Transitional Housing, General Fund Support
Amount of Funds Expended	\$101,112
Number of Units Assisted	318

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

There is an on-going need for affordable housing in Maricopa County. In the county alone 14.9% of the population is living at or below the poverty level. At the state level, 16.2% is at or below the poverty level. Specific to the Housing Authority of Maricopa County, there remains a great demand for affordable housing. The HCV Waiting List has been closed since March 15, 2011. When the waiting list nears exhaustion, it will be reopened. HAMC's current wait list for public housing indicate the highest demand for one and two bedrooms, with the second highest for three bedrooms. HAMC is evaluating the feasibility of retrofitting 4 and 5 bedrooms to match demand on the wait list.

Some members of the Maricopa HOME Consortium are served by a Local Housing Agency (LHA), which prepares an Annual Agency Plan. Those Annual Agency Plans are incorporated by reference herein and in each of the individual Annual Action Plans. The numbers of units of public housing and Housing Choice Vouchers for each agency are shown below. Although there is some turnover during the year and new people assisted as units become available, all of the units below represent existing increments of assisted housing and therefore were not counted as new units of assistance planned for FY 13/14. Housing development projects were not anticipated by any of the local housing agencies for FY 13/14 but the Consortium did not withhold a Certification of Consistency with the Consolidated Plan for projects proposed by these agencies. Agencies with Public Housing units continued improvements to their units consistent with their Five Year Action Plans.

Housing Authority Location	Program Type	Low Rent Units	Activity Status	# of Housing Choice Vouchers
Glendale	Combined	801	Active	1,055
Maricopa County	Combined	824	Active	1,562
Chandler	Combined	308	Active	486
Tempe	Section 8	108	Active	1,082
Scottsdale	Section 8	185	Active	735

**Gilbert, Avondale, Surprise, and Peoria are served by the Housing Authority of Maricopa County.*

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The local housing agencies are dedicated to encouraging resident to become more involved in management and to participate in homeownership and offer several programs in support of this initiative.

Four of the five housing agencies offer the Family Self Sufficiency program. This is a voluntary initiative that helps families gain skills to achieve financial independence. The Family Self-Sufficiency program provides individual Case Management services through referrals to local support partners. FSS participants receive guidance on education, job fairs, personal development workshops, money management, wealth building and Homeownership.

Tempe's Housing Agency offers the Section 8 Homeownership Program, (pending final approval and funding from HUD). This program will allow participants to convert THS's Housing Assistance Payments into a one-time down-payment assistance grant, equal to 12 times the monthly amount. In addition, participants may be eligible to receive up to an additional \$35,000 in funds from Tempe's CAMP (Community Assisted Mortgage Program) and program. This amount could be even higher if the participant has a FSS (Family Self Sufficiency) escrow balance or an IDA (Individual Development Account) account with matching funds.

Glendale Housing Authority has the Tenant Advisory Committee (TAC) is made up of public housing rental community residents who are elected by the community-at-large. The role of the TAC is to improve the quality of life and resident satisfaction and participate in self-help initiatives to enable residents to create a positive living environment for families living in public housing.

The table below describes actions taken in the program year to improve public housing and encourage resident initiatives. This includes FSS graduates, Number of Resident Councils, Amount of Ross Grants, FSS escrow funds, IDEA grants, counseling, or HOME funds.

Actions taken to provide assistance to troubled PHAs

All PHA's or LHA's are in good standing and do not require assistance as troubled agencies.

Actions to Improve Public Housing and Resident Initiatives

Local Housing Agency	Funding Source	# of Resident Councils	Amount ROSS Grants	CIP \$ Amount	Family Self-Sufficiency Graduates	Family Self-Sufficiency Escrow Fund Total 12/13 Payouts	Home-buyer Voucher
							Subsidy
Glendale	HUD						
	CDBG						
	HUD Capital Grant			\$184,026			
	HUD (Section 8)				2	\$8,986	
Chandler	Ross Grants		\$56,800				
	FSS Escrow						
	HUD	1					
	CDBG			\$184,254			
	HUD Capital Grant			\$454,015			
	Section 8				2	\$5,346	
Tempe	HUD Capital Grant						
Peoria	Section 8						
	HUD Capital Grant						
Scottsdale	FSS Escrow				6		
	Section8		\$68,102			\$64,318	
Housing Authority of Maricopa County, including Gilbert	HUD Capital grants						
	FSS Escrow						
	HCV Home ownership						
	HUD PH Operating Subsidy						

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Affordable housing is a challenge faced nationwide. It is important to foster and maintain affordable housing to keep the housing market balanced and fair. The Maricopa HOME Consortium is committed to maintaining housing opportunities and to eliminating barriers to affordable housing.

Consortium members continued to use HOME grant funds to implement various programs that will assist in maintaining affordable housing including creating homeownership opportunities, developing new affordable units, rehabilitating existing housing stock, and reducing lead-paint hazards. Many members also utilized CDBG funds to provide housing and infrastructure improvements with the goal of increasing homeowner investment and fostering affordable housing opportunities. These programs also assist in eliminating barriers to affordable housing by providing economic opportunities and minimizing overall household expenses.

Barriers to affordable housing that have been identified in the 2010-2014 Consolidated Plan includes:

- ✓ Impact fees.
- ✓ Lack of developable land.
- ✓ High down-payment and closing costs required for homebuyers.
- ✓ Lack of funding.

Certain Consortium members have contributed to ameliorating these barriers by:

- ✓ Providing a reduction in plan review fees.
- ✓ Utilizing Community Land Trusts to assist with the acquisition and rehabilitation of homes.
- ✓ Providing down-payment assistance for first-time homebuyers.
- ✓ Utilizing general funds to leverage resources.

Consortium members also provide affordable housing and fair housing information and marketing materials on their websites or in programmatic offices.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

In the current economic climate, addressing underserved housing needs is increasingly difficult. To make housing affordable to very low income households deep subsidies are needed. At this point, appropriations for housing programs are not at levels to widely support deep subsidies. The HOME Consortium continued to wisely invest its Federal funds in viable projects and combined federal sources with other resources so that it could continue to provide Maricopa County residents with affordable housing options.

Actions taken to address obstacles to underserved needs include but are not limited to the following:

- ✓ The Consortium includes nine local governments and each has its own individual needs, goals, priorities and political culture. Consortium members continued to hold monthly meetings where appropriate to ensure open communication among the members.
- ✓ Conflicting objectives exist at the federal level, e.g., a goal to end chronic homelessness in ten years is juxtaposed against cuts in Housing Choice Voucher rental assistance and an increased movement of housing resources to homeownership. Consortium members continued to work with the Continuum of Care Committee on Homelessness to address this issue.
- ✓ New resources come with increased administrative burden, reduced timelines and little administrative funding. Consortium members continued to work on innovative ways to implement these programs within existing resources.
- ✓ The City of Scottsdale continued to fund programs offering rehabilitation to preserve older housing stock, provide neighborhood oriented public improvements, neighborhood revitalization, and increased code enforcement.

Below identifies member actions to address obstacles to meeting underserved needs:

Avondale

The City of Avondale regularly attends HOME Consortium meetings, participates in peer review monitoring, as well as monitoring County-funded HOME projects within the City. The City is also scheduled to participate in the Consolidated Plan RFP review process during this planning cycle.

The City of Avondale provides several services with diverse funding to prevent homelessness. Our housing rehabilitation programs provide safe, decent and sanitary housing to low and moderate income households with grants and non-amortizing forgivable loans. The City's Community Action Program provides rental and utility assistance to economically vulnerable households in Avondale, Goodyear, Laveen, Litchfield Park and Buckeye. The City also participates in the annual Homeless Count.

The City of Avondale receives an annual allocation of CDBG and HOME funds, which provide the foundation of our housing and community development budget. In recent years, NSP1 and NSP3 have supplemented this funding, but these funds are expended. The City has also been successful in recent years in obtaining additional HOME grants through the Arizona Department of Housing, and will continue to apply for additional funds. The City also regularly researches and applies for other outside grants as appropriate.

Chandler

During the recession, the number of street homeless in Chandler grew. To address this need, Chandler has prioritized programs for the homeless and significantly expanded its programs for the homeless

through the coordination of faith-based, non-profit and private and public sector service providers. The following describes both federally funded and general funded programs sponsored by the City to support homeless individuals and families in Chandler.

✓ **Interfaith Homeless Emergency Lodging Program (I-HELP)**

The Interfaith Homeless Emergency Lodging Program (I-HELP) partners with faith-based organizations and community agencies to provide a safe place to sleep, a warm meal, and case management to homeless individuals. Chandler I-HELP provides services every Sunday, Monday and Tuesday and provided shelter for more than 100 individuals and over 2,500 meals during the past year.

✓ **HOME Tenant-based Rental Assistance Provides Supportive Housing for 14 Households**

Throughout FY 2013-2014, the City continued to fund the costs associated with the Tenant Based Rental Assistance program for homeless individuals and families. While the program experiences lease up and vacations periodically, 24 people received housing and ongoing case management. Households included three families and 12 individuals who were safely housed and receiving supportive services through the HOME tenant-based rental assistance program. Two nonprofit organizations - Community Bridges, Inc., (CBI) and HOM, Inc. work together to ensure that Chandler's vulnerable residents receive intensive intervention. Through a Homeless Navigator, (which is funded by City CDBG public service funds) CBI identifies individuals and families who wish to seek housing. HOM, Inc. then qualifies the household under HUD regulations, enters into a housing assistance payment contract with the landlord on behalf of the client, and inspects housing units to ensure they meet HUD standards. Households receive rental assistance for up to 24 months while the CBI Homeless Navigators provide services to help participants achieve their highest levels of housing stability and self-sufficiency.

The City of Chandler provides approximately \$68,000 in general funds to support three staff positions which implement CDBG and HOME programs. There is inadequate administrative funding of federal programs, particularly the HOME program. Without the provision of General Funds, the City would be unable to run a successful community development program.

Gilbert

Federal funding continues to decline and regulations and compliance requirements continue to increase. The Town of Gilbert has found it difficult to make a large impact within its community with one staff person and few resources. The smaller amount of funds awarded to large communities makes it difficult to justify community impact and the administrative hours required to comply with new regulations and compliance.

The Town utilizes CDBG and general funds to assist homeless service providers to end chronic homelessness on a regional basis. The reduction of both general and federal funds makes it difficult to continue to support these providers, requiring them to seek other funding and support to continue their missions.

Peoria

The City dedicates a large portion of its General Fund Not-for-Profit grant pool to meeting underserved needs. Funding for these grants is set at \$190,500 annually.

The Community Action Program in partnership with Maricopa County and the Foundation for Senior Living provides emergency rental and utility assistance, outreach, information and referrals among other needs.

Maricopa County provides a home weatherization program to residents.

The City provides funding to a multitude of public service non-profits which provide assistance in the areas of disability claims processing, counseling education, assistance payments, emergency food boxes and homebuyer education.

The City of Peoria utilizes CDBG and general funds to assist homeless service providers to end chronic homelessness on a regional basis. This funding provides financial assistance to residents for utilities and through referrals to sub-recipients specific to this activity. In addition, the City designates almost 25% of its General Fund Not-for-Profit grant pool to activities that help prevent homelessness.

The City of Peoria provides General Funds to supplement a portion of staff salary and benefits for administration of the CDBG, HOME and NSP3 Programs.

Surprise

City programs help remove obstacles in meeting the needs of the underserved residents. We try to utilize as many resources and funding sources as possible.

When NSP was made available through the American Recovery and Reinvestment Act of 2009, this provided an additional resource for assistance to the target area. This funding was offered with the intent to help stimulate the economy through financing measures of infrastructure, improve energy efficiency, and expand educational opportunities and access to affordable, safe housing.

Another obstacle present in meeting the needs of the underserved listed within the Action Plan is the lack of private financial resources for housing rehabilitation and homebuyer assistance. The City continues to research and identify available resources as lack of funding is a continued issue. The City will continue utilizing HOME funds for homeowner assistance activities

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Private market rental units that have Housing Choice Voucher programs were inspected for cracked and peeling paint and abated prior to occupancy if they met the thresholds for lead paint inspection. The thresholds are:

- ✓ Children under six years in the new tenant family and
- ✓ The rental unit having been built before 1978

For all homes built prior to 1978 and purchased with CDBG or HOME funds were tested for lead content in paint and abated prior to occupancy. The Consortium members work with a certified lead-based paint inspector to identify lead-based paint hazards when necessary. This inspector is qualified to conduct lead-based paint identification assessment, and clearance service to reduce lead hazards. Prospective buyers are provided the EPA brochure regarding lead hazards. Client files are monitored annually for documentation that this information was provided.

Housing Choice Voucher	
Proposed Goals for Lead Hazard Abatement	
Actual Units/Persons Assisted with Lead Hazard Abatement	
HOME Assisted Rental Units	
Proposed Goals for Lead Hazard Abatement	5
Actual Units/Persons Assisted with Lead Hazard Abatement	0
Single Family Housing Rehabilitation	
Proposed Goals for Lead Hazard Abatement	25
Actual Units/Persons Assisted with Lead Hazard Abatement	16
Emergency Repair	
Proposed Goals for Lead Hazard Abatement	26
Actual Units/Persons Assisted with Lead Hazard Abatement	1
Assisted Homeownership	
Proposed Goals for Lead Hazard Abatement	
Actual Units/Persons Assisted with Lead Hazard Abatement	

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Consortium members recognize the interrelationship between housing and economic opportunities and the need to pursue both in order to assist households attain self-sufficiency. The Consortium recognizes while it has defined priority strategy areas, that they are not separate or isolated strategies. Members believe these strategies are inter-related and impact, reinforce and contribute to each other to achieve the common goal of viable and vibrant communities. The health of a community, its special needs populations and all residents cannot be artificially separated as they are an integral part of the whole.

The betterment and improvement of any part inevitably contributes to the betterment of the other segments of the community. The Consortium believes the implementation of housing activities outlined in the Consolidated Plan will help reduce the number of households in poverty. All of the programs outlined in the Consolidated Plan are intended to provide benefits to residents that are considered low income and/or fall below the federal poverty line.

The Maricopa County HOME Consortium is committed to eliminating the effects of poverty among its residents and recognizes that it may not be possible to end poverty all together. However, members are dedicated none the less to better understanding its causes and finding a way to reverse the cycle of privation.

Consortium members offer the following programs and services benefitting low and moderate-income persons, assisting in reducing poverty:

Avondale

The Housing and Community Development (HCD) Division of the Neighborhood and Family Services Department strives to promote and preserve the integrity, sustainability and livability of Avondale's neighborhoods while improving the quality of life of low-income residents. The HCD Division has developed successful programs that address the needs of Avondale residents while strengthening the very fabric of its neighborhoods through comprehensive neighborhood preservation and revitalization strategies.

Avondale offers homebuyer assistance, housing rehabilitation, youth job training, and small business assistance programs to assist in reducing the overall poverty level in the community.

Chandler

- ✓ The provision of General Funds for the operation of the Volunteer Income Tax Assistance (VITA) program which assisted 1,636 low-income Chandler residents with tax assistance in 2013-2014 through the Volunteer Income Tax Assistance Program (VITA).
- ✓ The operation of the Chandler Public Housing Youth Program, which provided educational and skill building programs to encourage 440 youth to become involved in positive activities, complete homework and participate in recreation, arts and crafts and field trips.
- ✓ The provision of General Funded with emergency financial assistance to prevent evictions and utility shut-offs through the Chandler Christian Community Center's Community Action Program which assisted 316 families in 2013-2014
- ✓ The provision of CDBG funding to provide no-cost attorneys and legal advocates to resolve civil legal problems for 157 low-income Chandler residents through Community Legal Services.

Gilbert

The town of Gilbert offers several programs to assist in reducing poverty including emergency & minor

home repair and homebuyer/homeowner assistance. These programs help to maintain the affordable housing stock and reduce overall housing costs for low income families.

Affordable Rental Movement (ARM) of Save the Family has partnered with the Town of Gilbert to provide affordable rental homes to income eligible families

Glendale

The primary goal of the Community Revitalization Division is to provide affordable housing and housing rehabilitation assistance for eligible Glendale residents, which fosters a sense of pride in the community as well as enriches the quality of life for all Glendale residents. In addition, it oversees the City's community development concerns.

The City of Glendale has received more than \$53 million in CDBG, HOME, and ESG since FY1977-78, which has helped thousands of citizens and leveraged millions in additional funds. These federal programs enable the Community Revitalization Division to produce valuable public services, improved neighborhood conditions, homeownership opportunities for low- and moderate-income individuals and families, and increased access to safe, decent, and sanitary housing. All the programs of Community Revitalization improve the clients' quality of life.

Glendale offers housing improvements programs, homeownership opportunities, and funding for social service agencies to benefit low and moderate-income persons and assist in reducing poverty.

Peoria

Peoria offers programs to revitalize older neighborhoods that are showing signs of deterioration. The Neighborhoods and Revitalization Section also provides formal and informal training and educational information to Homeowners Associations and individual citizens as well as offering other programs funded by the Federal Government aimed at assisting individual citizens and not-for-profit entities in developing or maintaining the integrity of homes and neighborhood areas.

Peoria community development programs were designed to assist low and moderate income citizens with a broad range of services including housing assistance, family services, domestic violence shelter, disabled services and transportation services to name a few.

Scottsdale

The Community Assistance Office (CAO) provides Housing Choice Voucher (Section 8) rental assistance to more than 720 low-income families in collaboration with the U.S. Department of Housing and Urban Development (HUD) and the private rental community. The Family Self-Sufficiency Program provides case management services to Section 8 participants annually, who are committed to improving their work-life skills and their future. The Community Assistance Office also manages the City's allocation of Community Development Block Grant (CDBG) and HOME federal grants, in addition to managing the City's Housing Rehabilitation, Roof Repair & Replacement and Emergency Repair programs. There are also additional Homebuyer Resources available for first time home buyers, information on Fair Housing

& Landlord Tenant Act and Foreclosure Resources.

Surprise

The City of Surprise, Neighborhood Services Division of the Community and Economic Development Department funds non-profit organizations providing services that benefit low and moderate-income persons. These activities assist in reducing poverty. The City also offers housing programs including homebuyer assistance and rehabilitation programs that assist in reducing housing costs for low income families.

Targeted public service activities include, but are not limited to:

- | | |
|--------------------------|--|
| ✓ Child care | ✓ Services for senior citizens |
| ✓ Health care | ✓ Services for homeless persons |
| ✓ Job training | ✓ Drug abuse counseling and treatment |
| ✓ Recreation programs | ✓ Energy conservation counseling and testing |
| ✓ Education programs | ✓ Homebuyer down-payment assistance |
| ✓ Public safety services | ✓ Welfare (as defined by CDBG) |

Tempe

The City of Tempe wants to ensure the health and welfare of its residents. For that reason, Tempe participates in a variety of federal housing programs for those who need assistance.

Housing Services provides rental assistance to low income households and pathways to success through the Family Self-Sufficiency and Permanent Supportive Housing programs. The City also offers affordable housing opportunities through its housing rehabilitation and accessibility modification programs.

Maricopa Urban County

The Community Development Division's objectives are to develop viable communities that provide decent, safe and sanitary housing, a suitable living environment, and expanded economic opportunities primarily for persons of low and moderate income.

The CDBG program makes a difference in the lives of thousands of people and communities across the County by providing resources to address unique community development needs. The HOME program helps increase the supply of affordable housing for low to moderate-income households. Maricopa County offers four distinct housing programs that provide a wide range of housing related services to eligible homeowners and homebuyers in the County.

These programs help to reduce housing costs for low-income families and assist in reducing the overall poverty level of the community. Programs include: energy efficient services, home improvement

assistance, homebuyer assistance, and veterans home improvement services.

Actions taken to develop institutional structure and enhance coordination. 91.220(k); 91.320(j)

Actions were taken by members to strengthen institutional structure, overcome gaps, and enhance coordination in the following areas:

✓ **Public Planning Process**

The HOME Consortium continued to increase advocacy at the federal level for preservation of the funding partnerships that are critical to the needs of low-income and homeless persons.

✓ **Regional Coordination**

The members of the Consortium continued exploration of regional solutions to housing and homeless needs particularly as each of these issues is impacted by the crisis in the subprime mortgage market.

✓ **Maricopa HOME Consortium**

The consortium partners with various levels of government and other major funders. In FY2010 they began the transition that will mitigate as many adverse consequences as possible related to the departure of the City of Mesa from the Maricopa HOME Consortium.

✓ **Maricopa Association of Government (MAG)**

Continue to work with MAG on the development and implementation of an update to the strategic plan to end homelessness

✓ **Federal Resources Coordination**

Continue to work with partners to implement stimulus grants as appropriate.

✓ **Intergovernmental Coordination**

As of July 1, 2009 Maricopa County Community Development became part of the Human Services Department. The divisions of Head Start, Community Service and Work Force Development will work closely with the Community Development Division which are all within the Human Service Department. These divisions combined efforts resulted in a continuum of care by assisting in homeless prevention that include rent and utility assistance. Homeless prevention activities help individuals find employment and/or obtaining training, to stable housing and homeownership, to long term financial stability.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Each member of the Consortium is also an entitlement community for the CDBG program and is independently responsible for the preparation of an Analysis of Impediments to Fair Housing Choice and a Fair Housing Plan. However, this section does provide a summary of the actions taken by Consortium members to further fair housing and overcome effects of impediments identified which are different for each jurisdiction.

The Maricopa Urban County, as a member of the Consortium, is addressing impediments as described in the most recent approved Analysis of Impediments to Fair Housing Choice ("AI") FY 2011-2015 (dated 7/15/11). Maricopa County through activities that are funded by HOME, CDBG and ESG and other federal sources, affirmatively further fair housing in a manner that reaches across cultures in the ethnically diverse County.

Maricopa County as the Lead Agency collected information relative to the impediments and housing beneficiaries by protected class for all housing activities funded by CDBG or HOME and actions that were taken by the members to eliminate or mitigate barriers to fair housing choice.

Fair Housing Participation

Action to Further Fair Housing or Mitigate Fair Housing Choice	% of Members who Participated in Actions
Adopt a Resolution	84.0
Declared April as Fair Housing Month	91.0
Secured Fair Housing Training	90.0
Sponsored Fair Housing Training	60.0
Published Public Notice about Fair Housing Rights	66.0
Maintained a Fair Housing Webpage	72.0
Maintained a Direct Link to HUD Fair Housing Site	91.0
Participated as a Member of the AZ Fair Housing Partnership	70.0
Participated in Events Sponsored by the AZ Fair Housing Partnership	50.0
Maintained a Call Log for Fair Housing Complaints	72.0
Made Fair Housing Referrals to AZAG and the AZ Fair Housing Center	54.0

Engaged the Professional Community in Fair Housing Discussions	70.0
Reviewed Local Ordinances for Compliance	63.0
Displayed Fair Housing Posters	100.0
Purchased and Distributed Fair Housing Materials	80.0
Put Fair Housing Logo on Business Cards and Brochures	83.0
Monitor Sub-Recipients for Fair Housing Compliance	70.0

CR-40 - Monitoring 91.220 and 91.230

Description of the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring is a continuous process of review to ensure adequate performance and compliance with all applicable statutes, regulations and policies. The HOME Consortium monitors the planning, implementation, communication and follow up during each phase of an activity. The typical phases of an activity include the initial allocation of funding, the written agreement, the monthly progress reports, the requests for reimbursement of expenditure and the closing reports.

No CDBG or HOME funds were disbursed for ineligible activities during the program year. Staff reviewed invoices for reimbursement of costs incurred against the grant. This occurs before reimbursements are authorized to CHDOs or participating communities.

The Maricopa HOME Consortium conducts a risk assessment analysis of all grants funded projects and sub-recipient contracts. The risk assessment considers size of the grant contract, changes in organizational structure and how long it has been since the last on-site monitoring. Based on the risk assessment, there were two possible options: a) Desk review b) On-site monitoring. On-site monitoring follows a formal monitoring tool. The monitoring includes a review of progress on performance of contracted activities, financial controls and compliance with federal regulations and required local policies, including but not limited to outreach to potential clients and minority and women owned business enterprises and affirmative marketing for multifamily rental opportunities. These policies are included in the Strategic Plan: Consortium Policies REV2006, and are herein incorporated by reference. Monitoring may result in findings, concerns or suggestions for improvement. The monitored agency is given an opportunity to correct any findings. The need for follow-up review is considered in the risk assessment for the next year and corrections to prior year findings will be specifically included in the subsequent monitoring.

For Consortium members, formal monitoring consists of an annual peer review based on the same criteria used to conduct formal monitoring. The peer monitoring was performed by representatives from other participating communities. Monitoring also includes the review of the monthly HOME Consortium financial report prepared by Maricopa County by the member communities and the monthly Consortium meetings. At the meetings members also discuss monitoring of sub-grantees and sub-recipients, peer review, and CHDO activity.

Consortium members that are reporting applicable monitoring activities responded individually below. Individual members will work with the agencies being monitored to correct any findings and ensure compliance with programmatic and HUD regulations.

Chandler		
Agency	Funding Source	Outcome
Newtown	HOME	No findings or concerns
Save the Family	HOME	No findings or concerns
Save the Family	CDBG	No findings or concerns
A New Leaf	CDBG	No findings or concerns

Scottsdale		
Agency	Funding Source	Outcome
Florence Crittenton	CDBG	Findings: 4 Concerns: 5 Suggestions: 1
Tempe Community Action Agency	CDBG	Findings: 3 Concerns: 1 Suggestions: 0
A New Leaf	CDBG	Findings: 0 Concerns: 1 Suggestions: 1
Family Promise	CDBG	Findings: 1 Concerns: 2 Suggestions: 1
Blue Sky	HOME	Findings: 5 Concerns: 0 Suggestions: 0
Holiday Partners	HOME	Findings: 4

		Concerns: 0 Suggestions: 0
Save the Family	HOME	Findings: 2 Concerns: 0 Suggestions: 0
Homeward Bound	HOME	Findings: 3 Concerns: 0 Suggestions: 0
Chrysalis	CDBG	Findings: 1 Concerns: 0 Suggestions: 1

Tempe		
Agency	Funding Source	Outcome
A New Leaf	CDBG	No Findings or Concerns
CASS	CDBG	Findings: 0 Concerns: 1 Suggestions: 0
Catholic Charities	CDBG	Findings: 0 Concerns: 1 Suggestions: 0
Homeward Bound	CDBG	Findings: 0 Concerns: 1 Suggestions: 0
Tempe Community Action	CDBG	Findings: 0

Agency		Concerns: 2 Suggestions: 0
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Peoria		
Agency	Funding Source	Outcome
HFHCAZ	HOME	No findings or concerns
HFHCAZ	CDBG	No findings or concerns

Citizen Participation Plan 91.105(d); 91.115(d)

Public Notice and Public Comment Period

The fourth year CAPER program year covered July 1, 2013 to June 30, 2014. Pursuant to HUD guidelines, this CAPER allowed for reasonable notice for review and comment, as well as a fifteen (15) day comment period prior to submission. Public notice of comment period was published on September 8, to September 22, 2014. The public was provided proper notice and was given the opportunity to comment on this CAPER for a comment period of 15 days. The Maricopa County Human Service Department, Community Development Division did not receive any public comments during the public comment period moreover as of the date that this CAPER will be submitted to HUD on September 30, 2014.

The CAPER, including the IDIS reports as required by HUD List of Activities Report, Grantee Performance Report (GPR), Summary of Consolidated Plan Projects, Summary of Community Development Accomplishments Report, Financial Summary Report, and this Narrative Report, were available for citizen review during the 15-day public review period.

The public notice included the address of the Maricopa County Human Service Department office, staff contacts, mailing addresses, phone numbers, the website to view the report and information on where to direct comments and questions.

The following reports from HUD's Integrated Disbursement and Information System (IDIS) are accompanied in this Maricopa HOME Consortium CAPER.

- ✓ Summary of Activities (PR03)
- ✓ Consolidated Annual Performance and Evaluation Report (PR06)
- ✓ Rehabilitation Activities (PR10)

- ✓ Status of HOME Activities (PR22 pt 2 - Entitlement)
- ✓ Summary of Accomplishments Report (PR23 Parts 1-7)
- ✓ Status of CHDO Funds (PR25)
- ✓ Financial Summary Report (PR26)
- ✓ Status of HOME Grants (PR27)
- ✓ HOME Match Report (PR33)
- ✓ CDBG Expenditures By Organization Type For Program Year (PR77)
- ✓ CDBG Summary Of Expenditures By Type Of Organization (PR78)
- ✓ CDBG Housing Rehabilitation Report For Program Year (PR79)
- ✓ CDBG Performance Measures Report (PR83)
- ✓ HOME Housing Performance Report (PR85)

The CAPER also references a number of Maricopa HOME Consortium documents that are available at 234 North Central, 3rd Floor Phoenix, AZ 85004 or by calling (602) 506-5911 TDD (602) 506-4802.

- ✓ FY2010-2014 Five Year Consolidated Plan
- ✓ Analysis of Impediments to Fair Housing Choice for Urban Maricopa County and each of the member jurisdictions
- ✓ FY2013-2014 Annual Action Plan
- ✓ Projects Tables in Excel format
- ✓ Adopted policies and procedures
- ✓ HOME Annual Report (Form HUD 40107)
- ✓ HOME Match Report (Form HUD 40107-A)

Description of the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The CAPER reports on the performance of the Fourth Year Annual Action Plan. The Maricopa County Human Services Department, Community Development Division (HSD), public notices were published in the East Valley Tribune, West Valley View and Daily News-Sun to announce the availability of the FY 2013-2014 Maricopa HOME Consortium Consolidated Annual Performance and Evaluation Report (CAPER). In addition, the draft CAPER document was made available on the County's website and a

copy was available at Maricopa County Human Services Department, Community Development Division office during the 15 day comment period www.myhsd.maricop.gov. The public notice included information on where to direct comments and questions. The address of HSD, staff contact, mailing address, phone number, was also provided in the publication.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

The table below shows the Consortium member's properties and the number of units that each member is responsible to monitor. Detailed, below (Table 14) are the members' reports of the number of properties monitored, units inspected, number of units that passed minimum property standards, and the number of properties within the affordability period for the past year.

HOME Assisted Rental units	*Maricopa County	Avondale	Chandler	Gilbert	Glendale	Peoria	Scottsdale	Surprise	Tempe
Number of properties within the period of affordability	0	0	2	9	0	0	0	0	1
Number of properties monitored this year	0	0	2	0	0	0	0	0	1
Number of units inspected this year	0	0	2	0	0	0	0	0	5
Number of units that passed minimum property standards.	0	0	2	NA	0	0	0	0	5

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Each member markets its HOME program and spends the funds based on its own market conditions. Please find the members' responses below.

Chandler

The City of Chandler is committed to meeting the goals of affirmative marketing to inform the public, potential tenants, homebuyers, homeowners and rental property owners that Chandler's housing and service programs are accessible to all majority and minority groups, regardless of sex, handicap and

familial status. Chandler includes the Equal Housing Opportunity logotype in press releases and solicitations for participation in all HOME funded housing programs and opportunities; Refers housing questions or complaints to the Arizona Fair Housing Center or Arizona Attorney General's Office; Subrecipients contracted to conduct outreach for rental housing conduct public outreach that specifically targets residents of public housing and manufactured housing in the housing market; Subrecipients of HOME funds advertise in print and electronic media that is used and viewed or listened to by those identified as least likely to apply for housing assistance; The City and/or subrecipients of HOME funds develop brochures or handout that describes programs and services and how the proposed project will be accessible to physically handicapped individuals and describes any reasonable accommodations made for persons with disabilities; The City and subrecipient of HOME funds displays the HUD fair housing poster in an area accessible to the public, such as the rental office or project office; The City or subrecipient of HOME funds market organizations whose membership or clientele consists primarily of protected class members.

Gilbert

ARM of Save the Family markets the availability of affordable rental housing in Gilbert in a variety of ways including brochures and websites. The Town also furthers affirmative marketing by advertising housing resources in places and publications most accessible to minority populations.

Peoria

The City advertises its programs on its website, via brochures and handouts and through media releases. Our subrecipients also advertise the availability of funding through their own resources including brochures, media, websites and community meetings.

Surprise

Effectiveness on track.

Maricopa Urban County

During each onsite monitoring visits, the Maricopa County monitors subrecipients for compliance with affirmative marketing requirements by reviewing selection policies, marketing materials and property management interviews. There were nine multifamily properties that were monitored in the HOME Consortium service area this fiscal year and all were reviewed for compliance regarding affirmatively marketing. Individual compliance records are available in the monitoring files for the nine multifamily apartments.

Loans and Other Receivables

	Number of Loans	Principal Balance	Terms of Forgiveness
Loans Outstanding Which Require Repayment of Principal			
Tempe	95	\$1,612,829	Not Forgiven
Chandler	44	\$448,503	Up to 15 Years
Gilbert	13	\$458,622	Upon Sale
Guadalupe	12	\$826,941	30 Year Term
TOTAL	164	\$3,346,896	NA
Deferred Loans Which May be Forgiven in Whole			
Peoria	25	\$677,478	5-15 Years
Avondale	7	\$324,481	Forgiven in full after PAF
Chandler	92	\$2,735,531	Up to 15 Years
Scottsdale	138	\$1,951,989	After 36 Months, 50% of Loan is Forgiven
Gilbert	39	\$98,136	Forgivable at 10% Per Year
Guadalupe	75	\$1,884,626	Release after affordability period
TOTAL	376	\$7,672,241	NA

Lump Sum Agreements

	Name of Financial Institution	Date Funds Deposited	Date Use of Funds Commenced	% of Funds Distributed Within 180 Days of Deposit
Scottsdale	Wells Fargo Bank	3/17/14	3/17/14	68.0